

Economic Vitality

Steve Bach, Chief Economic Vitality Officer | (719) 385-5900 | sbach@springsgov.com

2014 Breakthrough Strategies

Department Breakthrough Strategy	Measurable Outcome	Measured or Completed By:	Strategic Plan Goal
Convert all applications to electronic format for easy customer/client access and develop a section on website for real time customer feedback	Application forms on website	Q4	Transforming Government
Develop a formal application process with objective criteria for selecting affordable housing projects to be funded with CDBG and/or HOME grant funds	Increased number of projects tied directly to addressing established community needs	Q4	Building Community
Build a robust web presence as a touch-point for prospective businesses and to communicate activities to the broader community	Content developed	Q1	Jobs
Develop a collaboration strategy with Springs Utilities, Regional Business Alliance and other economic development organizations that leverages each organization's core competencies	Written plan developed	Q1	Jobs
Establish business/community friendly permitting process for Special Events and measure economic impact	Develop economic impact model	Q4	Transforming Government

All Funds Summary

	2012	2013		2014	2014 Budget - * 2013 Amended Budget
		Actual	Original Budget		
Use of Funds					
General Fund - Econ. Vitality	\$534,166	\$573,560	\$650,187	\$677,979	\$27,792
General Fund - Housing Svcs.	244,339	248,615	248,615	266,348	17,733
Grants Fund - Housing Svcs.	5,119,556	4,345,875	4,609,246	3,917,746	(691,500)
Total	\$5,898,061	\$5,168,050	\$5,508,048	\$4,862,073	(\$645,975)
Positions					
General Fund - Econ. Vitality	5.00	5.00	6.00	6.00	0.00
Grants Fund - Housing Svcs.	11.00	11.00	11.00	11.00	0.00
Total	16.00	16.00	17.00	17.00	0.00

* 2013 Amended Budget as of 08/20/2013

Note: In 2014, Housing Services is included in Economic Vitality. All historical numbers have been adjusted accordingly.

Significant Changes vs. 2013

General Fund	Net Increase to fund 2014 salary structure, pay for performance, pay practices, and medical plan	\$6,640
	Increase to be consistent with current staffing costs	96,152
	Net Decrease in multiple operating lines per trending costs	(57,267)
Grants Fund	Decrease in CDBG and HOME grants as a result of sequestration and less program income, and in CIP projects	(691,500)

Economic Vitality

The Office of Economic Vitality (OEV) is focused on cultivating a healthy and vibrant economic climate in Colorado Springs that supports business and personal prosperity. OEV staff works with a wide variety of community partners to eliminate barriers to business development, catalyze investments in key business corridors, grow jobs in targeted industries, provide housing options, and build successful neighborhoods and community pride.

The Office of Economic Vitality merged the business activities of economic development and housing development to promote synergistic planning and more effectively leverage resources. Quality of life is Colorado Springs' key competitive advantage, and OEV programs and initiatives strive to grow economic prosperity and make Colorado Springs a better place to live.

Business Climate

The City will become the most business-friendly municipality in the United States, as measured by:

- Rapid, courteous responses to all business requests for permits and approvals.
- Fair regulations and requirements.
- Reasonable fees and charges associated with conducting business.
- Consistent, high-quality core services with limited resources.
- Competitive utility rates.
- Encouragement of community building and partnerships.
- Ongoing dialogue with primary employers, entrepreneurs, and business groups to continuously improve the business climate.

Community Development

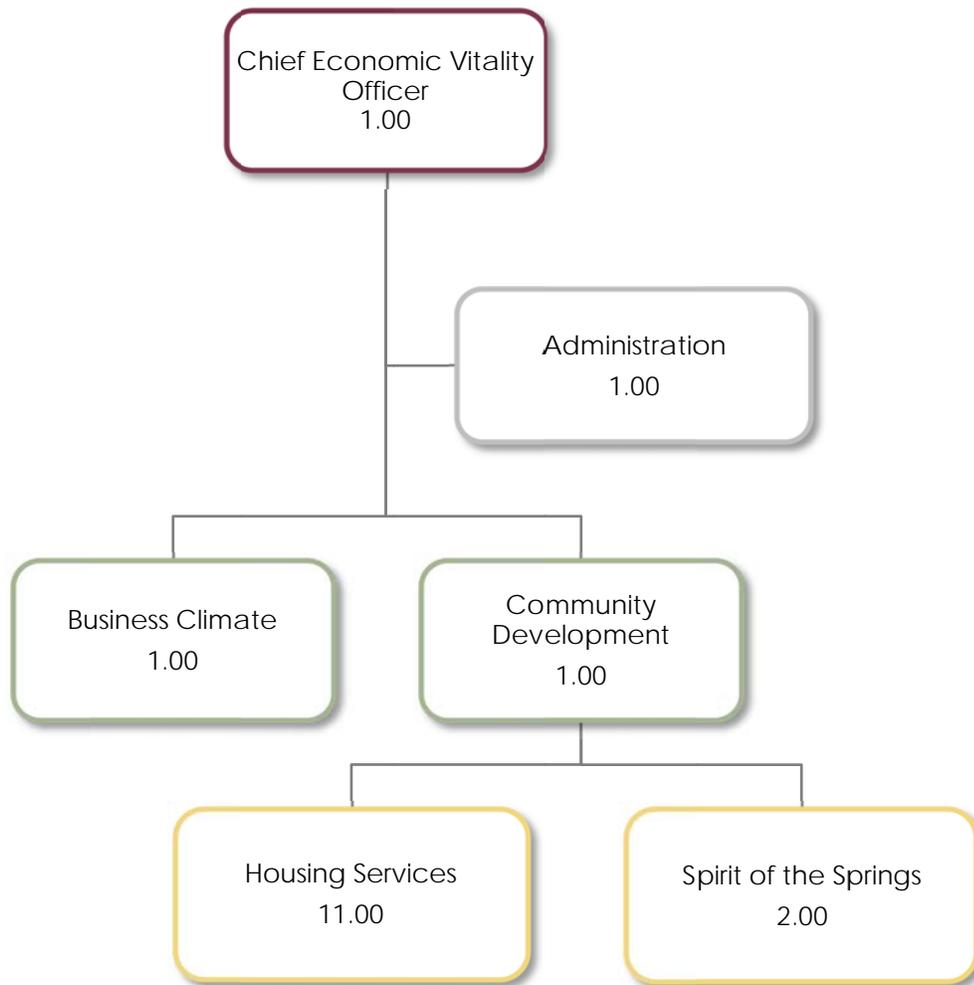
Housing Services

The City will make strategic investments and develop partnerships that strengthen neighborhoods, ensure the availability of quality affordable housing, and support economic opportunity for the whole community. The City receives restricted federal entitlement grants and competitive grants which fund the following programs:

- *Housing Development and Rehabilitation.* Work with nonprofit and for-profit developers to encourage the development of affordable and workforce housing, and prevent slum and blight conditions.
- *Neighborhood Improvement.* Encourage safe and livable neighborhoods through targeted planning, services, economic development activities, and capital improvements.
- *Homeless Services.* Make ending homelessness a citywide priority through leadership, advocacy, strategic investments, and policy making

Spirit of the Springs

- *Celebrate and Connect Colorado Springs.* Come together and celebrate our community traditions and create new events to showcase the best Colorado Springs has to offer.
- *Cultivate Future City Government Leadership.* Grow city leaders for our future and create more diversity in the city workforce.
- *Encourage Citizen Involvement with the City.* Connect the many citizens in Colorado Springs who want to help make our city better with community organizations that can benefit from their time and commitment.



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2013, and changes occurring as part of the 2014 for each fund including General Fund, CDBG Grant Funds, HOME Grant Funds, HOPE III Grant Funds, ESG Funds, and CIP.

General Fund - Economic Vitality	Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget	
	Salary/Benefits/Pensions	\$0	\$500,154	\$450,829	\$452,456	\$555,248	\$102,792	
	Operating	0	34,012	122,731	197,731	122,731	(75,000)	
	Capital Outlay	0	0	0	0	0	0	
	Total	\$0	\$534,166	\$573,560	\$650,187	\$677,979	\$27,792	
	Position Title	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget		
	Analyst	0.00	1.00	0.00	0.00	0.00		
	Chief Economic Vitality Officer	1.00	1.00	1.00	1.00	0.00		
	Economic Vitality Specialist	1.00	1.00	1.00	1.00	0.00		
Events Coordinator (Analyst II, Benefits & Financial)	1.00	1.00	1.00	1.00	0.00			
Office Specialist	0.00	0.00	1.00	1.00	0.00			
Senior Business Climate Specialist	1.00	1.00	1.00	1.00	0.00			
Senior Economic Vitality Specialist	0.00	0.00	1.00	1.00	0.00			
Staff Assistant	1.00	0.00	0.00	0.00	0.00			
Total Positions	5.00	5.00	6.00	6.00	0.00			

General Fund - Housing Services	Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Salary/Benefits/Pensions	\$0	\$0	\$0	\$0	\$0	\$0
	Operating	248,276	244,339	248,615	248,615	266,348	17,733
	Capital Outlay	0	0	0	0	0	0
	Total	\$248,276	\$244,339	\$248,615	\$248,615	\$266,348	\$17,733

* 2013 Amended Budget as of 8/20/2013

Funding Changes Economic Vitality and Housing Services	During 2013	* 2013 Amended - 2013 Original Budget
	Implement 2013 civilian merit pay	\$1,627
	Increased Operating for one-time consulting services	75,000
	Total During 2013	\$76,627
	For 2014	2014 Budget - * 2013 Amended Budget
	Increase to realign eligible positions to new salary structure	\$0
	Net Increase for medical plan (increased plan costs partially offset by cost decreases from new, expanded nationwide network, best practice shift to consumer driven health plan and other plan design changes)	2,376
	Increase for pay for performance	5,801
	Decrease to align pay practices with industry standards	(1,537)
	Increase to continue funding of 1.00 Senior Economic Vitality Specialist position reclassified in 2013	34,823
	Increase to continue funding of 1.00 Office Specialist position added in 2013	45,698
	Increase to Salaries/Benefits/Pensions to be consistent with current staffing	15,631
	Transfer funding from Transit for transit passes for the homeless	18,000
	Decrease in operating lines per trending costs	(267)
	Decrease to Operating from one-time consulting services	(75,000)
Total For 2014	\$45,525	

Position Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Add 1.00 Office Specialist position	1.00
	Convert Analyst position to Senior Economic Vitality Specialist	0.00
	Total During 2013	1.00
	For 2014	2014 Budget - * 2013 Amended Budget
	None	0.00
	Total For 2014	0.00

* 2013 Amended Budget as of 8/20/2013

CDBG Grant Funds	Source of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	CDBG Entitlement	\$2,327,667	\$2,327,667	\$2,323,334	\$2,499,839	\$2,119,038	(\$380,801)
	Program Income	282,070	272,607	278,166	393,484	200,000	(193,484)
	Total	\$2,609,737	\$2,600,274	\$2,601,500	\$2,893,323	\$2,319,038	(\$574,285)
	Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Salary/Benefits/ Pensions	\$831,859	\$793,898	\$1,002,707	\$1,002,707	\$984,974	(\$17,733)
	Planning Activities	9,816	41,716	22,700	118,700	28,650	(90,050)
	General Administration	52,297	75,033	85,604	85,604	81,809	(3,795)
	Capital Improvements	175,391	1,229,630	548,000	548,000	500,000	(48,000)
	Affordable Housing/Rehab	466,089	1,399,087	567,264	763,087	385,000	(378,087)
Human Services Contracts	375,033	374,391	375,225	375,225	338,605	(36,620)	
Total	\$1,910,485	\$3,913,755	\$2,601,500	\$2,893,323	\$2,319,038	(\$574,285)	

HOME Grant Funds	Source of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Home Entitlement	\$1,492,153	\$971,687	\$984,217	\$984,351	\$884,351	(\$100,000)
	Program Income	562,044	257,236	463,725	467,215	450,000	(17,215)
	Total	\$2,054,197	\$1,228,923	\$1,447,942	\$1,451,566	\$1,334,351	(\$117,215)
	Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Salary/Benefits/ Pensions	\$130,000	\$75,000	\$75,000	\$75,000	\$70,000	(\$5,000)
	Administration/ Planning	38,850	40,578	34,075	34,075	34,075	0
	Affordable Housing/Rehab	1,738,742	545,058	822,581	826,205	753,407	(72,798)
	Tenant-Based Rental Assist.	82,066	114,364	322,500	322,500	300,000	(22,500)
	CHDO Administration	74,608	48,251	48,251	48,251	44,217	(4,034)
CHDO Housing Development	328,316	228,587	145,535	145,535	132,652	(12,883)	
Total	\$2,392,582	\$1,051,838	\$1,447,942	\$1,451,566	\$1,334,351	(\$117,215)	

* 2013 Amended Budget as of 8/20/2013

HOPE III Grant Funds	Source of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Revenue	\$146,423	\$79,615	\$94,863	\$94,863	\$94,863	\$0
	Total	\$146,423	\$79,615	\$94,863	\$94,863	\$94,863	\$0
Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget	
Acquisition/Rehab/Resale	\$673	\$40,833	\$94,863	\$94,863	\$94,863	\$0	
Total	\$673	\$40,833	\$94,863	\$94,863	\$94,863	\$0	

ESG Grant Funds	Source of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	ESG Entitlement	\$113,130	\$113,130	\$201,570	\$169,494	\$169,494	\$0
	Total	\$113,130	\$113,130	\$201,570	\$169,494	\$169,494	\$0
Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget	
Salvation Army	\$99,000	\$99,000	\$99,000	\$99,000	\$99,000	\$0	
Urban Peak	5,724	14,130	14,130	14,130	14,130	0	
Homeless Prevention	0	0	88,440	56,364	56,364	0	
Total	\$104,724	\$113,130	\$201,570	\$169,494	\$169,494	\$0	

* 2013 Amended Budget as of 8/20/2013

Summary	Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	CDBG Grant	\$1,910,485	\$3,913,755	\$2,601,500	\$2,893,323	\$2,319,038	(\$574,285)
	HOME Grant	2,392,582	1,051,838	1,447,942	1,451,566	1,334,351	(117,215)
	HOPE III Grant	673	40,833	94,863	94,863	94,863	0
	ESG Grant	104,724	113,130	201,570	169,494	169,494	0
	Total	\$4,408,464	\$5,119,556	\$4,345,875	\$4,609,246	\$3,917,746	(\$691,500)
	Position Title	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget	
	Analyst I	0.00	1.00	1.00	1.00	0.00	
	Analyst II	1.00	1.00	1.00	1.00	0.00	
	CDBG Specialist I	1.00	1.00	1.00	1.00	0.00	
	CDBG Specialist II	1.00	0.00	0.00	0.00	0.00	
	Community Development Manager	1.00	1.00	1.00	1.00	0.00	
Office Specialist	1.00	1.00	1.00	1.00	0.00		
Principal Analyst	1.00	1.00	1.00	1.00	0.00		
Redevelopment Specialist	2.00	2.00	2.00	2.00	0.00		
Senior Analyst	0.00	1.00	1.00	1.00	0.00		
Senior Office Specialist	1.00	1.00	1.00	1.00	0.00		
Senior Redevelopment Specialist	2.00	1.00	1.00	1.00	0.00		
Total	11.00	11.00	11.00	11.00	0.00		

Funding Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Increased CDBG entitlement	\$176,504
	Increased CDBG program income	115,318
	Increased HOME Entitlement	134
	Increased HOME program income	3,490
	Decreased ESG entitlement	(32,076)
	Total During 2013	\$263,370
	For 2014	2014 Budget - * 2013 Amended Budget
	Decrease in CDBG Grant funds as a result of sequestration and less program income	(\$574,285)
	Decrease in HOME Grant funds as a result of sequestration and less program income	(117,215)
	Total For 2014	(\$691,500)

* 2013 Amended Budget as of 8/20/2013

Position Changes	During 2013	* 2013 Amended - 2013 Original Budget
	None	0.00
	Total During 2013	0.00
	For 2014	2014 Budget - * 2013 Amended Budget
	None	0.00
	Total For 2014	0.00

* 2013 Amended Budget as of 8/20/2013

2014 CIP Program	Project Name	General Fund	Restricted Funds	Total
	Neighborhood Improvement and Preservation Project	\$0	\$500,000	\$500,000
	Total Capital Budget	\$0	\$500,000	\$500,000
	These projects are reflected in the Capital Improvements line item in the CDBG grant section. For a citywide comprehensive list of projects, refer to the CIP section of the Budget, page 25-1.			

**City of Colorado Springs
Budget Detail Report**

001 GENERAL FUND
ECONOMIC VITALITY

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
51205	CIVILIAN SALARIES	0	386,045	354,929	429,252	74,323	20.94%
51210	OVERTIME	0	1,292	2,000	2,400	400	20.00%
51220	SEASONAL TEMPORARY	0	0	0	6,500	6,500	0.00%
51245	RETIREMENT TERM VACATION	0	24,241	0	0	0	0.00%
51260	VACATION BUY PAY OUT	0	418	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	0	(1,505)	0	0	0	0.00%
51610	PERA	0	44,656	47,368	58,224	10,856	22.92%
51612	RETIREMENT HEALTH SAVINGS	0	6,514	0	0	0	0.00%
51615	WORKERS COMPENSATION	0	1,034	961	807	(154)	-16.02%
51620	EQUITABLE LIFE INSURANCE	0	870	1,220	1,611	391	32.05%
51640	DENTAL INSURANCE	0	1,639	1,980	2,400	420	21.21%
51670	PARKING FOR EMPLOYEES	0	1,090	1,560	2,100	540	34.62%
51690	MEDICARE	0	5,856	5,147	6,162	1,015	19.72%
51695	CITY EPO MEDICAL PLAN	0	28,058	35,664	45,792	10,128	28.40%
51699	BENEFITS REIMBURSEMENT	0	(53)	0	0	0	0.00%
Total Salaries and Benefits		0	500,155	450,829	555,248	104,419	23.16%
52105	MISCELLANEOUS OPERATING	0	1,824	0	0	0	0.00%
52110	OFFICE SUPPLIES	0	1,271	1,200	1,200	0	0.00%
52120	COMPUTER SOFTWARE	0	116	560	560	0	0.00%
52122	CELL PHONES EQUIP AND SUPPLIES	0	50	1,000	1,000	0	0.00%
52125	GENERAL SUPPLIES	0	2,049	5,238	9,566	4,328	82.63%
52135	POSTAGE	0	0	100	390	290	290.00%
52405	ADVERTISING SERVICES	0	0	8,855	8,855	0	0.00%
52560	PARKING SERVICES	0	0	500	731	231	46.20%
52575	SERVICES	0	6,498	50,300	50,300	0	0.00%
52590	TEMPORARY EMPLOYMENT	0	3,624	6,500	0	(6,500)	-100.00%
52605	CAR MILEAGE	0	1,498	2,640	1,640	(1,000)	-37.88%
52607	CELL PHONE ALLOWANCE	0	434	744	744	0	0.00%
52615	DUES AND MEMBERSHIP	0	100	865	865	0	0.00%
52625	MEETING EXPENSES IN TOWN	0	5,062	3,330	4,230	900	27.03%
52630	TRAINING	0	210	1,485	1,485	0	0.00%
52645	SUBSCRIPTIONS	0	98	773	773	0	0.00%
52650	MARKETING EXP	0	0	8,950	8,950	0	0.00%
52655	TRAVEL OUT OF TOWN	0	3,611	11,500	11,500	0	0.00%
52735	TELEPHONE LONG DIST CALLS	0	63	60	120	60	100.00%
52738	CELL PHONE BASE CHARGES	0	1,823	2,281	5,472	3,191	139.89%
52775	MINOR EQUIPMENT	0	785	500	500	0	0.00%
52776	PRINTER CONSOLIDATION COST	0	2,512	0	3,000	3,000	0.00%
52795	RENTAL OF EQUIPMENT	0	696	12,600	8,300	(4,300)	-34.13%
52874	OFFICE SERVICES PRINTING	0	1,693	2,750	2,550	(200)	-7.27%
Total Operating Expenses		0	34,017	122,731	122,731	0	0.00%
Total Capital Outlay		0	0	0	0	0	0.00%
Total Expenses		0	534,172	573,560	677,979	104,419	18.21%

Totals may differ from narratives due to rounding.

**City of Colorado Springs
Budget Detail Report**

001 GENERAL FUND
HOUSING

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
Total Salaries and Benefits		0	0	0	0	0	0.00%
52110	OFFICE SUPPLIES	0	55	0	0	0	0.00%
52125	GENERAL SUPPLIES	1,503	0	1,500	1,500	0	0.00%
52440	HUMAN SERVICES	144,134	142,337	142,548	142,548	0	0.00%
52441	TRANSIT PASSES	0	0	0	18,000	18,000	0.00%
52575	SERVICES	207	(53)	1,300	1,300	0	0.00%
52605	CAR MILEAGE	0	0	1,000	1,000	0	0.00%
52630	TRAINING	431	0	0	0	0	0.00%
52874	OFFICE SERVICES PRINTING	0	0	267	0	(267)	-100.00%
65343	HOUSING AUTHORITY STAFF	102,001	102,001	102,000	102,000	0	0.00%
Total Operating Expenses		248,276	244,340	248,615	266,348	17,733	7.13%
Total Capital Outlay		0	0	0	0	0	0.00%
Total Expenses		248,276	244,340	248,615	266,348	17,733	7.13%

Totals may differ from narratives due to rounding.

Budget Detail - Housing Grants

CDBG Grant Funds

		2011	2012	2013	2014
	Account	Actual	Actual	Budget	Budget
51205	Civilian Salaries	543,359	509,696	634,723	616,990
51245	Retirement/Term Vacation	1,929	9	0	0
51260	Vacation Buy	(3,523)	3,234	3,500	3,500
51299	Salaries Reimbursements	113,000	133,018	169,500	169,500
51610	PERA	74,460	66,558	83,680	83,680
51615	Workers' Compensation	3,051	2,862	3,391	3,391
51620	Equitable Life Insurance	1,625	1,465	2,248	2,248
51640	Dental Insurance	3,705	3,103	3,960	3,960
51655	Retired Employee Medical Ins	11,699	10,968	9,150	9,150
51665	Cash Back	640	415	800	800
51690	Medicare	7,908	7,077	8,857	8,857
51695	City EPO Medical Plan	74,006	50,583	79,418	79,418
51696	Advantage HD Medical Plan	0	4,379	3,100	3,100
51697	HRA Benefit to Adv Med Plan	0	531	380	380
	Total Salaries and Benefits	831,859	793,898	1,002,707	984,974
72060	CDBG CIP	28,353	344,310	548,000	500,000
71910	Deerfield Hills Public Improvement	12,567	30,522	0	0
71985	Ivywild Public Improvements	2,200	28,650	0	0
73031	Mill Street Improvements	20,912	157,075	0	0
71425	Trail Development	0	410,880	0	0
73015	Westside Resident Sidewalks	111,359	258,193	0	0
	Capital Improvements Project	175,391	1,229,630	548,000	500,000
65414	Homeward Pikes Peak	8,800	8,785	8,785	8,000
52440	Human Services	255,200	254,828	255,662	225,605
72280	Human Svc- Comm & Snr Centrs	65,584	65,397	65,397	60,000
72256	Human Svc-Hsng Auth Gcnp	45,449	45,381	45,381	45,000
	Contracts	375,033	374,391	375,225	338,605
52577	Administrative Services	7,162	0	14,887	12,987
52405	Advertising Services	1,015	432	700	500
52410	Building Security Services	2,792	5,864	2,000	2,000
52605	Car Mileage	63	225	325	300
52115	CDBG Medical Supplies	0	0	50	50
52775	CDBG Minor Equipment	0	339	660	450
52725	CDBG Rental of Property	0	0	690	690
52630	CDBG Training	0	0	1,500	1,250
52738	Cell Base	1,495	1,676	1,300	1,500
52705	Communications	14,166	6,990	16,500	16,000
52615	Dues & Membership	2,905	2,425	2,905	2,905
52435	Garbage Removal Svc	765	476	600	575
52125	General Supplies	443	521	500	500

Budget Detail - Housing Grants

CDBG Grant Funds

		2011	2012	2013	2014
	Account	Actual	Actual	Budget	Budget
52190	Janitorial Supplies	0	74	150	100
52455	Lawn Maintenance	1,530	2,877	1,650	1,650
52265	Maintenance-Buildings & Structure	4,130	17,963	15,000	13,500
52872	Maintenance-Fleet Vehicles/Equip	3,501	9,534	2,589	2,589
52220	Maintenance-Office Machines	0	252	150	200
52625	Meeting Expenses In Town	4	0	400	300
52874	Office Services Printing	669	953	1,200	1,000
52875	Office Services Records	1,857	3,007	500	500
52110	Office Supplies	1,698	2,910	1,500	1,500
52655	Out Of Town Travel	0	855	0	650
52111	Paper Supplies	160	113	250	250
52560	Parking Services	0	600	450	500
52135	Postage	845	890	1,000	900
52776	Printer Consolidation Cost	0	3,143	3,069	3,069
52795	Rental Of Equipment	3,914	0	2,910	2,000
65356	Retirement Awards	0	110	0	0
52575	Services	2,928	5,959	3,500	3,000
52120	Software-Micro/Word Process	0	1,545	1,000	1,000
52170	Special, Photography, Etc	0	200	250	200
52645	Subscriptions	97	145	194	194
52735	Telephone-Long Dist Calls	158	130	250	200
52747	Utilities Gas	0	1,958	1,000	1,800
52748	Utilities Sewer	0	1,181	700	1,000
52749	Utilities Water	0	1,689	975	1,700
	General Administration	52,297	75,033	81,304	77,509
72140	Affordable Housing Develop	266,271	1,098,724	292,264	200,000
72070	CDBG Owner Occupied Loan Ro	0	4,046	25,000	25,000
60015	Lights and Locks	11,059	3,050	10,000	10,000
72035	Resident Single Family Rehab	2,044	2,187	0	0
72065	Resident Single Family Rehab	0	75,794	0	0
72000	Resident Single Family Rhab	106,923	53,865	75,000	50,000
72005	Resident Single Family Rhab	79,792	161,420	75,000	50,000
72015	Residential Rehab Investor Owner	0	0	90,000	50,000
	Housing/Rehab	466,089	1,399,087	567,264	385,000

Budget Detail - Housing Grants

CDBG Grant Funds

Account	2011 Actual	2012 Actual	2013 Budget	2014 Budget
72425 Citizen Participation	311	654	7,500	5,000
72431 Planning	0	29,358	0	10,000
72434 Planning - Adams NA	1,385	1,771	2,400	2,100
72437 Planning - Deerfield Hills NA	706	915	2,000	1,500
72460 Planning - Ivywild NA	0	1,692	2,000	1,800
72438 Planning - Mill St Neighborhood	1,262	1,149	1,800	1,250
72440 Planning - Org Westside NA	6,152	6,177	7,000	7,000
Planning Activities	9,816	41,716	22,700	28,650
Total Operating Expenses	1,910,484	3,913,754	2,597,200	2,314,738
Total Capital Outlay	0	0	0	0
Total Organization	1,910,484	3,913,754	2,597,200	2,314,738

Totals may differ from narratives due to rounding.

Budget Detail - Housing Grants

HOME Grant Funds

	2011 Actual	2012 Actual	2013 Budget	2014 Budget
51299 TBRA Staff Support	130,000	75,000	75,000	70,000
Total Salaries & Benefits	130,000	75,000	75,000	70,000
52110 Office Supplies	1,965	506	1,000	1,000
52111 Paper Supplies	169	0	250	250
52120 Micros- Software	2,045	1,650	2,065	2,065
52135 HOME Postage	0	0	500	500
52175 HOME Signs	100	0	100	100
52220 HOME Maint Office Machines	0	0	125	125
52405 Advertising	426	0	700	700
52410 HOME Building Security Svcs	0	0	1,000	1,000
52445 Janitorial Services	13,262	13,062	8,000	8,000
52590 Temporary Employment	0	15,547	0	0
52605 Car Mileage	224	104	325	325
52625 In Town Mtg. Expenses	2	309	300	300
52630 Training	3,427	1,124	2,000	2,000
52645 Subscriptions	195	195	200	200
52655 Travel Out Of Town	2,949	1,314	2,000	2,000
52725 Rental Of Property	1,287	1,896	2,000	2,000
52738 Cell Phone Base Charges	0	0	300	300
52746 Utilities- Electric	2,384	2,884	2,700	2,700
52747 Utilities-Gas	2,420	0	700	700
52748 Utilities-Sewer	1,440	0	700	700
52749 Utilities-Water	1,944	0	975	975
52775 Minor Equipment	657	0	350	350
52776 Printer Consolidation Cost	0	1,986	900	900
52795 Rental Of Equipment	1,988	0	3,000	3,000
52872 Fleet Services	0	0	2,000	2,000
52874 Office Services	0	0	1,385	1,385
52875 Office Services Records	0	0	500	500
65295 Previous Yrs Expenses	1,966	0	0	0
Total Administration/Planning	38,850	40,578	34,075	34,075
72050 Residential Rehab-Deerfield Hills	0	10,420	0	0
72075 Homeowner Occupied Loan	0	189,251	0	0
72090 Residential Rehab- Non NSA	63,024	0	0	0

Budget Detail - Housing Grants

HOME Grant Funds

	2011 Actual	2012 Actual	2013 Budget	2014 Budget
72095 Residential Rehab	8,000	(4,000)	355,707	356,925
72105 Residential Rehab - Westside	3,004	0	0	0
72135 Affordable Housing Assist	1,656,361	349,387	466,874	396,482
73090 Barrier Removal	8,353	0	0	0
Total Affordable Housing/Rehab	1,738,742	545,058	822,581	753,407
72130 CHDO Administration	74,608	48,251	48,251	44,217
Total CHDO Administration	74,608	48,251	48,251	44,217
72125 CHDO	328,316	228,587	145,535	132,652
Total CHDO Housing Development	328,316	228,587	145,535	132,652
72115 Tenant Based Rental Assist	82,066	114,364	322,500	300,000
Total Tenant-Based Rental Assistance	82,066	114,364	322,500	300,000
Total Operating Expenses	2,392,582	1,051,838	1,447,942	1,334,351
Total Capital Outlay	0	0	0	0
Total Organization	2,392,582	1,051,838	1,447,942	1,334,351

Totals may differ from narratives due to rounding.

Budget Detail - Housing Grants

HOPE III Grant Funds

	2011 Actual	2012 Actual	2013 Budget	2014 Budget
52575 Services	0	298	24,990	24,990
60290 Acquisition Resale	673	40,375	69,873	69,873
73031 Mill Street CDBG	0	160	0	0
Total Operating Expenses	673	40,833	94,863	94,863
Total Capital Outlay	0	0	0	0
Total Organization	673	40,833	94,863	94,863

Totals may differ from narratives due to rounding.

ESG Grant Funds

	2011 Actual	2012 Actual	2013 Budget	2014 Budget
72350 Salvation Army	99,000	99,000	99,000	99,000
Urban Peak	5,724	14,130	14,130	14,130
Homeless Prevention/Housing	0	0	88,440	56,364
Total Operating Expenses	104,724	113,130	201,570	169,494
Total Capital Outlay	0	0	0	0
Total Organization	104,724	113,130	201,570	169,494

Totals may differ from narratives due to rounding.

This page left blank intentionally.